

BALANCING CONFLICTING INTERESTS IN THE BOARDROOM

– WORKSHOP FOR PLCs **NEW**

COURSE OBJECTIVES

The course aims to discuss issues in balancing conflicting interests of shareholders at holding and subsidiary companies and the role of independent directors and management. Speaker will also share experience and knowledge on how to avoid decision failure and ensuring effective outcome in boardroom negotiations.

LEARNING OUTCOME

By attending this workshop, participants will be able to:

- Identify issues in balancing conflicting interests of various groups of shareholders at holding and subsidiary companies and the role of independent directors and management.
- Describe the increasing expectations of institutional investors/shareholders of the overriding duty of independent directors and board committees in safeguarding their interests.
- Identify issues relating to the avoidance of board impasse.
- Understand the influence or intervention of regulators institutional investors, watchdog groups and financial media in influencing board decisions.

COURSE CONTENTS

Balancing Conflicting Interest in Group Companies, Substantial Shareholders, Vis A Vis Chairperson, Independent Directors, Management and Investors

- Conflicting interests of major shareholder and other substantial shareholders in Group companies.
- Chairperson Major Shareholder or independent chairperson. Walking the balance between major / substantial shareholder interest and that of investors.
- Constraint placed by shareholders agreement on independent directors in balancing interests of the company and that of investors.
- Dilemma faced by management, vis a vis varying shareholder interest, terms of shareholder agreement and strategy and business direction of the Group.
- The role of regulators, institutional investors and watchdog groups in assisting to resolve conflict of interest.

Avoiding decision failure and ensuring effective outcome in boardroom negotiations

- Compromise decisions / reservations / disagreements.
- Managements influence in the decision making process.
- Dilemma of independent directors nominated by substantial shareholders as friendly and supportive parties.
- Issues relating to board impasse.
- Role of professional advisors and experts.

- The increasing influence of regulators, institutional investors, watchdog groups and financial media in boardroom negotiations and decision making process.

Trainer

Mr Ravindra Kumar Thambimuthu.

Target participants

Chief executive officers, company directors, independent directors, company secretaries, senior managers, shareholders and investors of public listed companies.

ADMINISTRATIVE DETAILS

Date	Event Code
07 Apr 2011	DIR/KL/11/048
19 Oct 2011	DIR/KL/11/147
Time	9am - 5pm
Venue	Menara SSM @ Sentral, Kuala Lumpur
Fee	RM400
SSM CPE Points	8
PSMB Scheme	SBL

Fee inclusive of certificate of attendance, compact disc pre-loaded with seminar materials, refreshment and lunch.